MISSION

Reena is a non-profit organization which promotes dignity, individuality, independence, personal growth and community inclusion for people with developmental disabilities within a framework of Jewish culture and values.

VALUES

CARE
Chesed Ve Tzedek
Compassion and Justice

LEADERSHIP
Tikun Olam
Repair The World

EMPOWERMENT
V’ahavta L’reacha Kamocha
Value Others As You Value Yourself

ACCESSIBILITY
Lifnei Iver Lo Teeten Michshol
Remove Barriers

RESPECT
Kvod Habriyot
Honour Our Humanity
2015 – 2020

STRATEGIC PLAN

PROGRAMS & SERVICES
- Expand our services to support individuals with a broad range of developmental disabilities across a larger geographical area
- Increase the opportunity for training and competitive employment for individuals with developmental disabilities
- Diversify and enhance housing options for individuals with developmental disabilities

LEADERSHIP
- Maintain and grow positive government relations
- Be a model of innovation and service quality
- Increase public awareness of the services we provide

FAMILY & COMMUNITY ENGAGEMENT
- Continually promote community inclusion for all individuals with developmental disabilities
- Guide families through the decision making process and provide them with a warm, welcoming and engaging environment
- Enrich our volunteer experience through empowerment and recognition
- Foster an environment rooted in Jewish culture and values, and support individuals on their spiritual journey

ORGANIZATIONAL DEVELOPMENT
- Expand our communications, administration and service delivery through technology
- Align our organizational structure, policies and procedures to support our strategic plan
- Nurture the meaningful role of our staff and encourage employee engagement

RESOURCES
- Increase philanthropic engagement and stewardship through Reena Foundation
- Diversify and grow our financial resources by promoting our areas of strength
- Attract, build and retain donors through positive donor relations

HIGHLIGHTS FROM THIS YEAR
- 45 Years of Service
- 19% Increase In The Total Number of People Supported
- 378 Individuals Received Residential Support, including:
  - 147 Individuals In Supported Independent Living
  - 170 Individuals Aging (Aged 50+)
- 5 Individuals In Complex Care Model
- 34 Individuals Secured Employment
- 142,930 Community Program Hours
- 15,912 Respite Hours
- 159 Total Number of Volunteers
- 18 Student Placements
Message From Our BOARD CHAIRS

Reena

Jeff Bernstein, Chair of Reena
During my first term as Chair of the Reena Board, I saw the realization of the first ever National Housing Strategy commitment to developing 2,400 units for individuals with developmental disabilities. As the nuts and bolts of this strategy begin to unfold, I am excited for the future of Reena and those we support. This strategy will provide 10,000 people in Ontario hope for a home of their own. Reena has already begun to lay plans for the construction of affordable housing units modeled after the Reena Community Residence. Through the tremendous leadership and collaboration of Reena, Reena Foundation and Batay Reena Boards, we will be able to steward support for hundreds of people in need. As there is no one size fits all model, Reena is working to develop solutions based on individual needs, the current state of our population and our best predictions for the future, so that individuals and families can have the services they need to flourish today and blossom tomorrow.

Reena Foundation
Steven Justein, Chair of Reena Foundation
My sister, Shari, is an individual supported by Reena. My mother was always worried about Shari’s future. “Who would look after her when her parents were no longer able to care for her?” Shari moved into a Reena Home over thirty years ago and has never looked back. She is part of Reena’s Supported Independent Living Program (SIL) and is so proud of her home. Shari has attended many of Reena’s programs, has learned valuable life skills, such as taking public transportation, and has made many friends. She volunteers weekly at Baycrest and won a prestigious award for her service. My family is incredibly grateful to Reena; however, there are far too many other families in our community who are not as fortunate. Every day, we hear families echo the same concerns as my mother. “Who will care for my family member when we are no longer able to do so?” There are currently thousands of individuals with developmental disabilities on waiting lists for residential placement in the greater Toronto area. Reena Foundation is committed to supporting Reena in its efforts to provide housing by working with our generous donors to raise much needed funds.

Batay Reena
Harold Seidel, Chair of Batay Reena
In the year 2012, Reena cut the ribbon on our flagship residence that we commonly refer to as the Reena Community Residence, or RCR. Built at a cost of $16 million, this 4-floor apartment building consists of 60 units and 84 residences, and has quickly become a model that other agencies are trying to emulate. Four levels of government provided capital funding of $7.1 million, or 45% of the project cost. The remaining funds were provided by way of donations of $6.3 million (39%) and a mortgage (16%). Reena is currently in the midst of planning its most ambitious project. This project, once completed, will provide about 80 units in a 90,000 sq. ft. 5-floor apartment building, with homes for 123 people, to be located immediately adjacent to Reena’s Battle Centre in Vaughan. All being well, we hope to welcome the first residents by summer of 2021. But hundreds of hours will be needed, by staff and volunteers, to make this project a reality. We are also guided along the way by a team of excellent professionals and consultants who, in our opinion, often go above and beyond, to ensure that the most vulnerable of our society will have a home to call their own.
Message From Our EXECUTIVE TEAM

Reena

Bryan Keshen, President & CEO

Reflecting on our organization over the past year, I am reminded of the blessing made by Balaam: “Ma Tovu ohalecha: How good are your tents, children of Israel,” as he stood in awe of the beauty and unity of the Israelite community. For individuals with developmental disabilities, finding one’s place in a community can feel daunting. At Reena, like the Israelites, we have built spaces where everyone can belong. Even before we opened our first home in 1975, we were united in our mission. I am grateful to the countless people who have been part of the Reena family over the past 45 years: families and individuals who have been supported by leaders in the federal and provincial governments, our three Boards and our staff team who advocate on behalf of those we serve. Lastly, to those I encounter every day who are steadfast in their devotion to pushing the boundaries of inclusion. Today, like Balaam, I stand in awe of the beautiful community we have built and consider myself blessed to be a part it.

Sandy Stemp, COO

These are exceptional times. At Reena, we continue to expand services for individuals with developmental disabilities, including residential support, employment programs, and centres for learning. As I evaluate this growth, I think about the pioneers of Reena and the framework that they built so many years ago, when parents fought for a place their children could not only call home, but that felt like home. I think about their courage and how it created a foundation for Reena that stands today, as we continue to develop person-centered models of care and opportunities for meaningful inclusion. As an organization, our greatest resource is our staff teams and volunteers. The pioneers of Reena were our first resource; they inspired spaces where people could live, work and play. I am grateful for their efforts and for the hundreds of caring, talented and devoted people at Reena now, who work tirelessly to drive that goal forward.

Sol Fleising, CFO

Reena has, as an agency, frequently been at the forefront when it comes to housing initiatives. Quite often, that initiative has been in some form of partnership with government. At other times, Reena has either acquired or built housing units entirely independent of government. Between 1987-1993, Reena was able to acquire and renovate 20 small residences under an Ontario initiative called P-3000. To this day, we are so grateful to the Provincial government for recognizing the need for housing units within our communities. In the mid 1990’s we went through a number of years when government stopped funding new homes. The urgent need, however, did not disappear. In 2000, Reena, entirely on its own initiative, built its first Elder home. This project was made possible by the involvement of Reena’s two sister corporations. Reena Foundation has historically played an invaluable role as our fundraising body, providing the seed money for a number of capital initiatives. Batay Reena is a separately incorporated entity whose primary focus is to act as Reena’s housing expert. This three-way partnership has crystalized into a dynamic triumvirate.

Reena has, as a result, managed to either purchase or build residences, even during the toughest times when the economy was not operating on all cylinders.

Sheila (Miller) Lampert, Executive Director

Over 45 years ago, Rabbi Joseph Kelman, with the financial assistance of generous congregants, opened a school for individuals with developmental disabilities. In 1970, he approached community donors to fund the purchase of Reena’s first two homes. Sandy Keshen became the Executive Director in 1976 and Reena continued to rapidly expand. Today, Reena operates out of over thirty-five homes, apartments, and other housing, including the innovative Reena Community Residence. This growth was made possible by the tireless efforts of our many generous supporters who organized and donated to countless fundraisers and campaigns. This year, Reena Foundation was pleased to grant close to $750,000 to fund Reena’s initiatives, including capital renovations to the Toby & Henry Battle Developmental Centre and to name the dining room at Reena’s newest home in Richmond Hill (custom designed for individuals with complex needs). In addition to funds for Respite and Enrichment programs, vehicles and other projects, our top fundraising priority for the upcoming year is to support Reena’s vital housing initiatives. We thank our donors, sponsors and volunteers for their continued support. We look forward to working together to continue Reena’s tradition of creating accessibility for individuals with developmental disabilities in our community.
Eight years ago, Simon experienced his largest behavioural crisis, leaving him in the psychiatric ward of a hospital and his family in turmoil. The hospital was not equipped to properly manage his complex needs and there wasn’t a developmental disability agency willing to take on his significant behavioral challenges.

Simon’s parents came to Reena desperate to save their son. They wanted a long-term solution that would keep him safe, as well as teach him skills to lead a productive life. Together we created a plan to transition Simon out of the hospital and into a home in the community with the supports needed to properly manage his care.

Simon lives at a Reena Home custom built for individuals with Autism Spectrum Disorder who have complex behaviours, sensory issues, and environmental sensitivities. The home is shared with five other individuals and is equipped with private living spaces, common areas, built-in furniture and inset lighting, as well as specialized walls and windows to limit injuries. Here Simon can safely be in control of his own space.

Since coming to Reena, Simon’s behaviours have improved, including his social skills, which can be particularly difficult for a person with Autism. He has been able to create ways of communicating and initiating social interactions. Simon can now use an IPAD and engages in programming to learn new skills.

In creating custom built housing solutions for even the most complex of situations, we are able to respond to urgent need situations and create support plans tailored to each unique person. For Simon, this means he is able to live with dignity, where even in crisis he is treated like a person, and his family can have peace, knowing their child is safe.
RESPITE FOR INDIVIDUALS LIVING AT HOME

Jake is a quiet observer who evaluates every situation before determining if it is something he wants to participate in. Joining the Reena family was no exception. Reena’s Outreach and Respite Services were able to provide Jake with programs that respect his individual needs, provide support for him to flourish, and enough space for him to mature with dignity.

Jake attends weekend respite at a Reena Children’s Home. This is the only place outside of his family home which reinforces his Jewish faith, culture and traditions. He takes part in Shabbat preparations from going shopping for groceries, to setting the table and joining in with blessings. Jake feels like a family member coming home for a visit to share in the experiences of everyday life.

At Reena Outreach Programs, after school and during school breaks, Jake participates in recreational activities designed to build life and social skills. Jake mostly enjoys the cooking program where he has mastered making grilled cheese sandwiches. Jake’s parents are thrilled to see all the confidence and self-esteem that he has gained.

The most profound moment for both Jake and his parents was the first overnight experience with Camp Reena. By traveling without his family for the first time, Jake’s dream became a reality: to envision a future where he might be able to live independently, outside his family’s wing span.

One day, when the time comes, Jake will be able to apply the life and social skills he has learnt at Reena to lead an independent and productive life. He will be able to use the skills that Reena established to be an active participant within the Jewish community.
SUPPORTED LIVING FOR INDEPENDENT NEEDS

Jonathan joined the Reena family eighteen years ago as a teenager, desperately wanting to make his own decisions. Together we established a Supported Independent Living plan, centered on his personal goals and needs. For Jonathan, it was about achieving a daily routine and space that would enable him to be as self-sufficient as possible.

At the Reena Community Residence (RCR), Jonathan shares a two bedroom apartment with his brother, Jason. Jonathan and Jason had lived separately until the RCR opened in 2012 and they were reunited. They are part of an intentional community where residents look out for their neighbours. Jonathan is able to freely pursue his interests while receiving the necessary supports he needs with banking, grocery shopping and appointments.

The building is nestled in the heart of a bustling Jewish community campus, where Jonathan has access to an array of medical, educational and recreational services. For Jonathan, routine is critical. Being part of this community means that he can remain connected to his Jewish culture.

Both Jonathan and Jason attend separate Reena Day programs. Jonathan participates in our Toronto Pathways programs where he is able to develop job readiness skills through supported volunteering at a shop in a seniors’ home. The program offers a safe space where he can make meaningful contributions, and where he can travel independently. At the end of the day, each brother shares anecdotes about their day.

By successfully supporting Jonathan residentially, we are able to create a life that he can feel in control of. He can be confident in his decision making, feel comfortable pursuing employment goals, and gain a sense of accomplishment by contributing to his community.
Joy was born in Montreal during the 1940s when there were limited options available for someone with significant medical challenges, leaving her parents to make difficult decisions. Joy came to Reena in 1997 after spending over thirty years in an institution. We worked with Joy and her parents to create a support plan geared toward social and recreational activities, as well as residential care for her changing needs.

Even with communication being a challenge, Joy was quick to express how much pride she takes in looking her best. We worked to ensure that her physical space reflected this. Her bedroom, in one of Reena’s three ElderHomes, is fully decorated in her favorite colour (hot pink) and each day we provide Joy with choices that put her in control of her own care.

Joy’s home is custom built for individuals aging with a developmental disability and fitted with tools a typical long term care home isn’t equipped with. Here Joy can age in place with access to an elevator, assistive devices and a peer group that she can relate to.

During the day, Joy attends our Older Adult Program designed to keep her engaged; it includes ceramics, exercise, pet and sensory therapy. Joy delights in getting ready for program, ensuring her hairstyle is just right and nails are polished to perfection. Both at program and at home, Joy is part of a meaningful life where her interests are supported.

Because Joy moved out of an institution and into a community setting, her world was able to open up. For the first time in her life she not only has a house, she has a home, in a vibrant community that welcomes and respects her.
COMMUNITY LIVING FOR DIVERSE NEEDS

Rebecca was born with complex medical conditions which require complete dependency on others for daily living. Her medical needs fell under one sector, her developmental needs under another, and her physical needs under yet a third. Going to different agencies, doctors and therapists was taking a toll on the entire family. They urgently needed a one-stop solution for care and turned to Reena for help.

Rebecca is supported in the Complex Care model which works in partnership with March of Dimes Canada, the Central LHIN and Reena. Each agency works in unison to provide Rebecca with around the clock support that has enabled her condition to improve. Rebecca loves life, music and being around other people. With her communication skills at an all-time high, because of this collaborative approach, she is better able to enjoy these things with her peers.

At the Reena Community Residence, Rebecca shares a two bedroom apartment. The space is adapted with lifts and transfers, is fully accessible and has large bright windows that overlook a community center. Both Rebecca and her roommate feel like family and refer to each other as sisters. They are social butterflies who enjoy having access to activities, programs and events right at their doorstep.

Living at the Reena Community Residence also means that Rebecca is part of an affordable housing model, where she spends twenty percent less than average on rent. Her family can focus on what matters most - her health and wellbeing - instead of worrying about finding an affordable place to live.

The Complex Care Model has enabled Rebecca to move out of her family home, into the community and free from hospitals and institutions. She has access to all of the supports she needs to continue to succeed in a home she loves. She can finally feel like any other young adult and has never been happier.
As a martial arts instructor, I have worked with children with autism and shared in the joy that comes with achieving goals. I wanted to spread this positivity to others and started volunteering at Reena. I was asked to help an individual named Danni develop spiritually, by walking with her to Synagogue each week. I remember my first day of volunteering and how nervous I was. I wasn’t sure what to expect. When we arrived at the Synagogue and got settled, Danni automatically joined in with the prayers. During the service, people came up to say hello, and she was eager to introduce me. Seeing Danni interact made me feel comfortable and no longer nervous, which was funny because I was there as a volunteer to support her; however, she was really supporting me. My volunteer experience at Reena has made me realize how truly mutual relationships are. Danni and I are friends, helping each other grow.

Get involved by contacting volunteering@reena.org
Our inaugural Rebounds for Reena basketball tournament raised over $30,000 for Reena’s Respite and Enrichment Programs like Special Olympics Basketball. Individuals supported by Reena sang the national anthems to open the event. They participated in a halftime game and cheered on the 16 teams that came out in support of Reena Foundation. We look forward to the 2018 event, which will take place on August 12th.

Sponsors

TITLE SPONSOR
Geranium Homes

Agellan Capital Partners Inc.
Allan and Tova Gutenberg
Avison Young
Camrost-Felcorp
Diamond and Diamond Personal Injury Lawyers Toronto
Raphael Barristers
Slavin Raphael Agency
Sponsored by the Raphael Family
Sydney and Florence Cooper Foundation
Torys LLP
Tracsteel Ltd.

Co-Chairs Hayden Cantor and Daniel Viner

Immediate Past Chair and Foundation Board Chair, Jeff Shankman and Steve Justin

An individual supported by Reena enjoying the halftime game

16 Competitive Teams
STRIKING FOR REENA

Over the past seven years, Striking for Reena has raised over 1 million dollars. Striking provides family, friends, staff and supporters the opportunity to spend a fun filled day together, while raising funds for Respite and Enrichment programs and other important initiatives. Examples include summer camps, sports teams and capital items like vans to transport the individuals supported by Reena.

Sponsors

TITLE SPONSOR
Westdale Properties

TOP SPONSORS
Harry Rosen Inc.
Great Gulf Homes
North American Produce Buyers Ltd.
Paradise Developments
Stroach & Sons Inc.
The Amanda Jaclyn Berger Memorial Fund
Dorel Industries Inc.
Barak Queja

AIM Recycling Hamilton
Alfredo Cassiani
Alois Mercantile Corp.
APC Truck Brokers Inc.
Armico Services
Arrow Furniture
Ascent Moving Services
Avoria Stone Design Inc.
BMO Bank of Montreal
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Carpenters District Council of Ontario
Chesswood Group Limited
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Crowe Soberman LLP
DASD Contracting Inc.
Dario & Franklin LLP
Deloitte Management Services LP
Donway Ford
The Dymond Family
Esther Mamane
Family Properties
Fidelity Investment Canada
Forum Financial Corp.
Fuller Landau LLP
Ganz Family Foundation
Global Total Office
Harkel Office Furniture
HAN-A-KAR Auto Group
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P.S. We Love You Foundation
People Corporation
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RBC Foundation
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Ronit Barzilay
Ronnie & Sabrina Strasser
RSM Canada LLP
SGGG Fund Services
SHS Consulting
Stanley Spencer
Sundance Development Corporation
Ted Kurtz
Tom & Elaine Ungar
Total Credit Recovery Ltd.
Tracsteel Ltd.
TriDelta Insurance Inc.
Triple Star Logistics
Welded Tube of Canada
Workspace Group Inc.
World Commodity Traders Limited
Yermus Vale Yudell Farb Greenwald Families

Tom Brown of CTV Toronto making the cheque presentation
Top Fundraising Team Rebecca’s Guttersnipes accepting their award
Top Individual Fundraiser Rachel accepting her trophy
Striking Committee 2018
SPECIAL EVENTS

Swinging for Reena 2017
Swinging for Reena, the annual golf event hosted by Tribute Communities has raised over $900,000.
Proceeds have paid for a wheelchair accessible van, renovations to the Toby & Henry Battle Developmental Centre and many of our programs including technology and summer camps.

Irv Lightstone Memorial Pro-Am 2017
Generously hosted by Maple Downs Golf & Country Club, the Irv Lightstone Memorial Pro-Am golf tournament took place on September 7, 2017.
Proceeds were used to purchase a new van for the Reena Community Residence. This year’s event will take place on September 6 and was sold out months in advance.

Major Gifts
Generous contributions to the Appliance Campaign, totaling $42K were made by the Skyview Group of Companies, the Iannuzziello Family and other network partners. This important practical campaign has allowed Reena to replace refrigerators and stoves at over 30 group homes.

FUTURE PLANNING

Legacy Giving
Reena Foundation received a very generous donation from the Ben and Sylvia Marks Charitable Foundation to fund Respite and Enrichment programs and capital renovations.
In recognition of their generosity, plaques were installed at the Reena Community Residence and the Toby & Henry Battle Developmental Centre.

Planned Giving

Eli & Renée Rubinstein
Eva & Les Saperia
Freda Rubenstein
Ganz Family
George Maclaren & Shelagh Barringto
Harry & Sara Gorman
Israil Mida & Lauren Walsh
Joe Weisman
Judith Knelman
Kenny & Madeleine Bodenstein
Larry Berdugo
Malcolm & Frances Peake
Marvin & Pamela Tarek
Mira Cameron
Mitchell Shnier & Condie Partney
Norman & Honey Schipper
Ralph & Nancy Soberano
Rochelle & Harry Green
Ron & Heather Hoffman
Rosalie & Marshall Gottlieb Family

Monthly Donors
Reverend Eleanor Barrington
Mike & Karen Barrington
Sherice Becker
Robert Eisen
Sandra Frisch
Nathan Kish
Peter & Judith Komlos
Norman F. Martin
Barak Gueja
Sally Wasserman
Donn & Lillian Wilson
Arnold E. Yudel

For more information on Major Gifts, Legacy Giving or Events, contact the Foundation office at (905) 763-825.
OUR THANKS

It takes a tremendous community of people to achieve the mission of Reena. Each person brings a unique set of talents, expertise and passion. We would like to express our sincerest thanks to everyone who contributed to the strength of our organization over the past year, including our funders, board and committee members, volunteers and staff. Your contributions make it possible for individuals with developmental disabilities to live, work and play in the community.

OUR FUNDERS

ONTARIO MINISTRY OF COMMUNITY AND SOCIAL SERVICES
ONTARIO MINISTRY OF HEALTH AND LONG TERM CARE (VIA MARCH OF DIMES)
UJA FEDERATION OF GREATER TORONTO
GOVERNMENT OF CANADA GRANTS
ONTARIO TRILLIUM FOUNDATION GRANTS
REENA FOUNDATION
YORK REGION
CITY OF TORONTO
REENA FAMILIES
OTHER AGENCIES

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Reena

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CHAIR
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Jeff Shankman
This year we say farewell to a dear colleague, Sol Fleising, who has worked at Reena for 33 years. Entrusted with maintaining the administrative portfolio of the organization, from Finance and Human Resources to Property and Information Technology, Sol has been a steward of our mission. One of the many memorable moments in Sol’s time at Reena was on a Birthright Israel Trip. The entire group had gone to the Kotel in Jerusalem, where an individual supported by Reena struggled to read the Hebrew in the prayer Shema Israel. As Sol said each word of the prayer and the man repeated after him, crowds began to envelop them, moved by the beauty and innocence of a person wanting so badly to pray. It is powerful moments, like this one, that have inspired everyone who has worked with Sol. His compassion and utmost devotion to providing a better life for people with developmental disabilities will be greatly missed. Our blessing for Sol is to enjoy a meaningful retirement with his wife of over four decades, children and grandchildren.

VOLUNTEERS & EMPLOYEES

Kenneth Achioso
Iyabode Adedeke-Rufai
Lorna Allen
Maureen Ander
Gemja Beiene
Debbie Bentley
Mary Bylthe
Beatrice Boahene
Rossalin Brooks
Hyacinth Brown
Mona Brown
Pam Cairn
Winifred Carney
Ramesh Chopra
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Erinia Cristobal
Isabel Cristovao
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Sharlene Simpson
Cynthia Spencer Liverpool
Sandy Sterna
Ann Szabo
Susan Taub
Agnies Thomas
Sandra Toben
Sandra Velasquez
Bhagmatie Vieira
Robert Ward
Pamela Watson
Clover-Belle Williams
Eleanor Wilson
Joanne Woo
Ross Woods
# REENA SUMMARY FINANCIAL STATEMENTS

## SUMMARY STATEMENT OF FINANCIAL POSITION

As at March 31, 2018

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>2018 $</th>
<th>2017 $</th>
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<tr>
<td>Cash and investments</td>
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<td>Capital assets</td>
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<td>Total</td>
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<tr>
<th>LIABILITIES AND FUND BALANCES</th>
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<td>Due to Batay Reena</td>
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<td>Due to Reena Foundation</td>
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<td>Other current liabilities</td>
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<td>Total before Fund Balances</td>
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<tr>
<td>Total</td>
<td>29,920,962</td>
<td>28,109,057</td>
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## SUMMARY STATEMENT OF OPERATIONS & CHANGES IN NET ASSETS

Year ended March 31, 2018

<table>
<thead>
<tr>
<th>REVENUE</th>
<th>2018 $</th>
<th>2017 $</th>
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<td>33,116,203</td>
</tr>
<tr>
<td>Rent, additional services and user fees</td>
<td>7,332,458</td>
<td>5,968,618</td>
</tr>
<tr>
<td>Other income</td>
<td>779,525</td>
<td>779,525</td>
</tr>
<tr>
<td>Total</td>
<td>44,788,067</td>
<td>40,964,346</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EXPENSES</th>
<th>2018 $</th>
<th>2017 $</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries, contract wages and related costs</td>
<td>34,263,646</td>
<td>30,401,143</td>
</tr>
<tr>
<td>Food and supplies, accommodation, renovations and support for individuals’ personal needs</td>
<td>7,274,212</td>
<td>5,755,976</td>
</tr>
<tr>
<td>Interest on mortgages</td>
<td>171,842</td>
<td>190,476</td>
</tr>
<tr>
<td>Purchased services and professional fees</td>
<td>3,053,282</td>
<td>2,579,414</td>
</tr>
<tr>
<td>Other</td>
<td>1,026,430</td>
<td>833,758</td>
</tr>
<tr>
<td>Total</td>
<td>45,789,412</td>
<td>39,773,767</td>
</tr>
</tbody>
</table>

Excess of revenue over expenses before the undernoted 927,429 810,653

Pay equity expense (1,026,873) (1,113,839)
Amortization of capital assets (436,785) (444,793)
Specified gift to Batay Reena -- --
Grant from Batay Reena 50,000 175,000
Grant from Reena Foundation 660,169 503,112
Excess of expenses over revenue for the year 173,940 (69,867)

Net assets, beginning of year 13,887,265 13,957,132
Net assets, end of year 14,061,205 13,887,265

## SUMMARY STATEMENT OF CASH FLOWS

Year ended March 31, 2018

<table>
<thead>
<tr>
<th>CASH FLOWS</th>
<th>2018 $</th>
<th>2017 $</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash provided by (used in) operating activities</td>
<td>835,465</td>
<td>1,136,239</td>
</tr>
<tr>
<td>Financed by (used in) investing activities</td>
<td>319,843</td>
<td>109,976</td>
</tr>
<tr>
<td>Cash used in financing activities</td>
<td>847,054</td>
<td>446,494</td>
</tr>
<tr>
<td>Net increase (decrease) in cash and investments</td>
<td>201,266</td>
<td>976,797</td>
</tr>
<tr>
<td>Cash and investments, beginning of year</td>
<td>13,887,265</td>
<td>13,957,132</td>
</tr>
<tr>
<td>Cash and investments, end of year</td>
<td>14,061,205</td>
<td>13,887,265</td>
</tr>
</tbody>
</table>